



Evaluation Update 18

June - July 2014

www.thepresidency-dpme.gov.za/keyfocusareas/evaluationsSite/Pages/default.aspx

Evaluation Update is a summary of progress on establishing the South African National Evaluation System, led by the Department of Planning, Monitoring and Evaluation in the Presidency (DPME). It is intended to keep stakeholders updated on progress. Note the name of the Department changed post elections to include Planning and we have a new Minister (Hon Jeff Radebe). These two months have seen completion of several more evaluations. The first Annual Report has been written on the evaluation system which is going to Cabinet in September. Cabinet has approved a memorandum on improving programme planning – based on the Guideline on Programme Planning available on the DPME website. We have now incorporated a range of changes to the system based on the Annual Reflection Session held in March.

Evaluations being taken forward

11 evaluations are completed to date (8 last time) and 28 are at different stages (see Table 1). The status of all the evaluations is in Annex 1.

Table 1: Status of evaluations as at 31 July 2014

Improvement plans being implemented	Served at Cabinet	Approved reports	Research underway	TORs approved	Preparation stage	Stuck
6	2	11	21	4	1	2

Emerging findings - the Grade R evaluation

The Grade R evaluation has now been to Cabinet and the results have been made public. The Department of Basic Education (DBE) defines Grade R as a “formal” education programme attended by children the year before Grade 1. Grade R was introduced to prepare learners for school and to improve academic performance and retention and decrease repetition among learners. There has been massive expansion of provision of Grade R. Between 2001 and 2012 Grade R places expanded more than threefold, from 242 000 to 768 000. A further 55 000 children attend Grade R in ECD centres meaning a total of 804 000 Grade Rs.

The evaluation used a very large dataset of 18 102 schools, which allowed precise measurement of the impact of Grade R on test performance in mathematics and home language for Grades 1 to 6. This indicates that the impact of Grade R is smaller than anticipated, with some impacts for quintiles 4 and 5 schools, but limited impact for the poorest three school quintiles. Results are better in higher quintiles, better performing schools, and educationally stronger provinces (Gauteng, Northern Cape and Western Cape). Despite DBE’s success with expansion of Grade R, poor quality of provision seems to be limiting impact. DBE is now implementing its improvement plan, and is planning the following (see Table 2).

Table 2: Some key targets from the Grade R improvement plan

Action	Target	Date
Improve conditions of service for all ECD practitioners	5, 000 ECD practitioners at level 6 qualification	March 2015
Absorption of all suitably qualified Grade R practitioners and afford them the requisite benefits	20% of Grade R practitioners who are qualified are absorbed in fully funded posts	December 2015
Amendment of education legislation to make compulsory education begin at 5 years, which provides two years of education before Grade 1	800, 000 Grade R learner will access formal education	January 2015

Development of policies and guidelines

There are 18 guidelines and templates on the website. No new Guidelines have been produced these two months but the Guideline on TORs has been revised, primarily to include more objective scoring, but also to bring in a target of 30% PDI in members of evaluation teams.

Capacity development

- Course 3 on Methodology (types of evaluations) based on 5 of the 6 new guidelines has been finalised and was piloted at national level in July. A further national course will be run as well as Gauteng and Western Cape.
- We are finding that too often different people are coming to the different training, and that people are not retaining what they learned in previous courses. We will be doing some reflection on the capacity development process, and the Building Capacity in the Use of Research Evidence Project (BCURE), will be helping us to reflect on how to strengthen capacity and development of a broader capacity development strategy, including tools such as learning-by-doing (strongest component at present), mentoring, secondment etc.
- We are considering developing a Government Evaluation Internship Scheme to bring strong young people into the system, probably with postings in organisations undertaking evaluations. We would welcome comments on that to christel@po-dpme.gov.za.
- There has been a very positive response by DGs to the course on evidence-based policy-making and implementation, and a second course is being run by UCT 27-29 October 2014, in partnership with the Programme to Support Pro-Poor Policy Development (PSPPD). This is targeting senior management teams not individuals. Departments wanting to register please contact Jud Cornell at judith.cornell@uct.ac.za.

Support for programme planning

- Part of the capacity development work we are doing is supporting programme planning. A guideline has been developed on programme planning which is available on the DPME website. In addition a guideline has been developed on Design Evaluation, to be used by department's M&E Units to check programme designs before they are funded. Training is being developed for this which will be rolled out to national departments.
- As mentioned in the leader Cabinet on 6 August approved a memorandum on Programme Planning based on these guidelines which includes:
 - Piloting capacity development in programme planning;
 - Departments to use the Guideline for developing new programme plans;
 - Programme plans submitted to clusters should be scrutinised to see they conform with the Guidelines.
- In addition DPME is about to launch a call for proposals for an Audit of Programmes, which will assess how many programmes there are initially in 10-12 departments. This will eventually be extended to assess all evaluations in government. These programmes need to retrospectively.
- For any questions on this contact Antonio Hercules Antonio@po-dpme.gov.za

Quality assurance

- A second contract for the quality assessment of evaluations is underway, funded by DFID. There are over 100 evaluations in the Repository, which is already being used by some universities as a resource for research. This assignment is also developing the evaluation tracking system.
- DPME has agreed to undertake an assignment on professionalization of evaluation in partnership with SAMEA, using funds from DFID. TORs are being finalised and the call for proposals will go out in August.
- We have experimented with the use of Theory of Change and will roll out developing these for all the 2015/16 evaluations on 11-12 September, followed by a design clinic on 22-23 September to develop the evaluation purpose, questions and methodology. It is essential that the relevant programme managers and evaluation staff participate in this.
- An assignment on evaluability assessment is being commissioned and the call for proposals went to the evaluation panel in early August.

Research

Work is underway on a research diagnostic to assess what role DPME should be playing to support the use of research evidence in the policy-making and implementation process. This diagnostic is very important in assessing our work going forward. The Call for Proposals for phase 2 of the project on the workload of Directors General will go to the evaluation and research panels in mid-August.

Evaluation and research evidence shared

- DPME has written a paper on the SA experience for a special edition of the Journal of Development Effectiveness. Ian Goldman participated in a peer review workshop in June in Norway, which was an interesting model which we are learning from.
- Papers are being written for a special edition of the African Journal of Evaluation focusing on the launching of the South African Evaluation System. There will be 13 papers on different aspects of the system. Building on the Norway experience, a peer review workshop will be held on 16-17 September to discuss the first drafts.
- Christel Jacob and Mutondi Rambau participated in the Benin Evaluation Week in June.
- The approach for communicating of evaluation results is being piloted with the first evaluations that have completed. A call for proposals will go out in August for support in developing a communications strategy.

Collaborative management

- **Provincial Evaluation Plans (PEPs)** – there has been significant progress with Limpopo, Free State, and North West which all look likely to develop PEPs in 2014/15. Western Cape have rolled their PEP for a second year, and the Western Cape Department of Agriculture is in the second year of doing its own evaluations, a good model for national departments!
- **Panel of service providers** – preparations are underway to launch a new call for the evaluation and research panels in August, with the target of having the new panel in place by November, in time for the calls for the 2015/16 evaluations in January to March 2015. A change in the new call will be the requirement that organisations have to have done 5 evaluations of over R500k in the last 5 years being amended to a member of staff has to have done this, so allowing for new entrants. Organisations need to have managed 5 projects of over R500k in the last 5 years, but not necessarily evaluations, so they need to show they have the management capacity. We will also be asking for references.
- With 39 evaluations in progress, **monitoring** is much more complex. An evaluation tracking system is being developed by PDG, linked to the system for quality assessment of evaluations.
- We are building on the experience of the Inter-American Development Bank on **tracking evaluation recommendations**. The specifications are being developed for developing this.
- **Staff** – our intern Sanelisiwe has moved on following her assignment with us and obtained a good post. Good luck with it Sane! We have appointed a new evaluation officer (Ayanda Ndhlovu) and 2 interns (Criselda Mashabela and Thabang Kgongoana). This demonstrates that there are good young people available and we aim to circulate cvs of the unsuccessful candidates to the panel.

Priorities for the next two months

- Completing the 2012/13 and 2013/14 evaluations and taking to Cabinet.
- Completing the 2015/16 National Evaluation Plan
- Ensuring all assignments for 2014/15 are started

Contacts:

Dr Ian Goldman, Head of Evaluation and Research Unit
 Mr Jabu Mathe, Director: Evaluation
 Ms Christel Jacob, Director: Evaluation
 Mr Antonio Hercules, Director Evaluation
 Ms Matodzi Amisi, Director Evaluation
 Mr Mark Everett, Deputy Director, Programme Administration
 Ms Harsha Dayal, Director: Research
 Ms Thabisile Zuma, Evaluation Officer
 Mr Bongani Maluka, Evaluation Officer
 Ms Ntando Buthelezi, Evaluation Officer
 Ms Priscilla Mutondi Rambau, Evaluation Officer
 Ms Ayanda Ndlhovu, Evaluation Officer
 Ms Nkamang Tsotetsi, Assistant Director, Administration
 Ms Refilwe Masikane, Secretary
 Mr Thabang Kgongoana
 Ms Criselda Mashabela

ian@po-dpme.gov.za
jabu@po-dpme.gov.za
christel@po-dpme.gov.za
antonio@po-dpme.gov.za
matodzi@po-dpme.gov.za
mark@po-dpme.gov.za
harsha@po-dpme.gov.za
thabisile@po-dpme.gov.za
bongani@po-dpme.gov.za
ntando.buthelezi@po-dpme.gov.za
priscilla@po-dpme.gov.za
ayanda@po-dpme.gov.za
nkamang@po-dpme.gov.za
refilwe.masikane@po-dpme.gov.za
thabang@po-dpme.gov.za
criselda@po-dpme.gov.za

Annex 1: status of evaluations as at 31 July 2014

NEP/ Reference	Name of evaluation	Department(s) responsible for the programme being evaluated	Date of contract, Service Provider undertaking evaluation	Current stage	Anticipated or actual date of approval of final report	Anticipated or actual date of Cabinet approval or presentation to Parliament
No NEP						
2011-1 (11/11033)	Diagnostic Review of Early Childhood Development (ECD)	Social Development Basic Education Health	27 October 2011 - HSRC	Evaluation completed in June 2012. Improvement Plan completed in October 2012. First progress report on improvement plan received from DSD and second requested but delayed.	Final report approved 15 June 2012 and report on DPME website.	Presented to Basic Education Portfolio Committee in June 2013. Progress report tabled 19 August 2014.
2012-13						
2012-1 (12/0288)	Evaluation of Business Process Services Programme	Trade and Industry	3 October 2012 - Genesis Analytics	Evaluation report approved 16 May 2013. Management response received 12 August 2013. Improvement Plan completed 18 November 2013 and approved by the dti DG 8 June 2014. Presented at Economic Cluster. Cabinet memo signed by the Minister and on way to Cabinet.	16 May 2013	Cabinet: 10 September 2014
2012-2 (12/428)	Impact Evaluation of Grade R (reception year of schooling)	Basic Education	12 December 2012 - Stellenbosch University	Evaluation completed in June 2013. The improvement plan was produced in December 2014 and received in May 2014. Tabled at Cabinet Committee and Cabinet. First progress report on improvement plan requested from DBE. The progress report is due end July 2014	Final report approved 15 June 2013 and report on DPME website.	Cabinet approval 19 March 2014. Cabinet requested to see the improvement plan. Report submitted to Basic education portfolio committee July 2014
2012-3 (12/0287)	Implementation Evaluation of Nutrition Programmes addressing Children under 5	Health Rural Development Social Development Agriculture	6 November 2012 - Khulisa Management Services	Literature review completed. Provincial and thematic case studies approved. Final evaluation reports approved. Management Response requested 16 May.	31 March 2014	Cluster: September 2014 Cabinet: October 2014
2012-4 (12/410)	Implementation Evaluation of Land Recapitalisation and Development Programme (RECAP)	Rural Development	11 December 2012 University of Pretoria	Evaluation completed in October 2013. Improvement Plan received in February 2014. First progress report on improvement plan is due August 2014.	Final report approved 27 September 2013	Presented to FOSAD 5 March 2014. Cabinet: September 2014

NEP/ Reference	Name of evaluation	Department(s) responsible for the programme being evaluated	Date of contract, Service Provider undertaking evaluation	Current stage	Anticipated or actual date of approval of final report	Anticipated or actual date of Cabinet approval or presentation to Parliament
2012-5 (12/409)	Implementation Evaluation of Comprehensive Rural Development Programme (CRDP)	Rural Development	11 December 2012 Impact Economix	Evaluation completed in October 2013. Improvement Plan received in February 2014 and final submitted by DRDLR. First progress report on improvement plan due August 2014.	Final report approved 01 November 2013	Presented to FOSAD 5 March 2014 Cabinet: September 2014
2012-6 (procured by DHS)	Implementation Evaluation of Integrated Residential Development Programme (IRDP)	Human Settlements	10 April 2014 ADEC (African Development Economic Consultants)	The project is currently stalled. SP has underperformed and contract is currently under review.	December 2015	April 2016
2012-7 (procured by DHS)	Implementation Evaluation of Urban Settlements Development Grant (USDG)	Human Settlements	6 May 2014 PDG (Palmer Development Group)	Rough draft overall report has been submitted and comments provided. Final reports per Metro have been submitted and distributed to city officials.	September 2014	Cluster: November 2014 Cabinet: February 2014
2012-8 (12/427)	Impact evaluation of National School Nutrition Programme	Basic Education		The evaluation started in 2012 & it was stopped due to poor quality. Reintroduced in 2014/15.	See below	See below
Other						
2012-9 (12/0468)	Formative Evaluation of the Presidential Intervention within the King Sabata Dalindyebo Municipality (KSD)	DPME	1 March 2013 - Impact Economix	Final report approved on 4 July 2014. Workshopped at PMU meeting on 22 May. Final report sent for Quality Assessment.	4 July 2014	N/a
2013/14						
2013-1 (12/0536)	Implementation Evaluation of Government Coordination System (clusters/ MinMECs and	Presidency	20 March 2013 - Impact Economix	Draft report discussed at FOSAD on 7 October 2013. Final evaluation report approved and being discussed at different clusters – so far Social, Economic, ICTS. Management Response from Presidency and some clarifications requested. Improvement	24 January 2014	Approved at FOSAD Manco Cabinet: September 2014

NEP/ Reference	Name of evaluation	Department(s) responsible for the programme being evaluated	Date of contract, Service Provider undertaking evaluation	Current stage	Anticipated or actual date of approval of final report	Anticipated or actual date of Cabinet approval or presentation to Parliament
	Implementation Forums)			Plan being drafted.		
2013-2 (13/0836)	Implementation Evaluation of the Export Marketing Investment Assistance Incentive Programme (EMIA)	Trade and Industry	16 August 2013: DNA Economics (Pty) Ltd	The Final Report was approved on 26 May 2014. Awaiting management response. Presentation of report to the dti Executive Board on 28 August..	26 May 2014	Cluster: 3 September 2014 Cabinet: 10 September 2014
2013-3 (13/0934)	Evaluation of the Support Programme for Industrial Innovation (SPII)	Trade and Industry	4 October 2013 Genesis Analytics	Revised Final Report approved 21 May 2014. Management Response received 10 July 2014. Presentation of report to the dti Executive Board on 28 August.	21 May 2014	Cluster: 3 September 2014 Cabinet: 10 September 2014
2013-4 (13/0933)	Evaluation of Technology and Human Resources for Industry Programme (THRIP)	Trade and Industry	11 Oct 2013 Business Enterprises and University of Pretoria	First Draft Evaluation Report received 28 April 2014. There were challenges and Steering Committee recommended replacing the project leader. A new person has been appointed. A revised report was submitted on 7 July. Further comments have been made to improve the quality of the Report. Revised version expected in August 2014.	August 2014	Cluster: November 2014 Cabinet: February 2015
2013-5 (13/0856)	Evaluation of Military Veterans Economic Empowerment and Skills Transferability and Recognition Programme	Military Veterans	28 August 2013 Singizi Consulting	Draft Evaluation report was delivered in February 2014. Initial feedback has been provided on the draft report. The draft final evaluation report has been submitted for review and feedback. Finalisation of the report is underway.	August 2014	Cluster: October 2014 Cabinet: January 2015
2013-6	Evaluation of Advanced Manufacturing Technology Strategy (AMTS)	Science and Technology	3 March 2014 Business Enterprises (University of Pretoria)	Draft literature review submitted and draft data analysis plan. Initial workshop on theory of change and logframe held. Changes in the team have been agreed, and for deliverables to be redone. A new inception report has been received and processed by DST/DPME.	January 2015	May 2015
2013-7	Evaluation of Tax	SA Revenue	11 November	Evaluation behind schedule due to internal	September 2014	Cluster:

NEP/ Reference	Name of evaluation	Department(s) responsible for the programme being evaluated	Date of contract, Service Provider undertaking evaluation	Current stage	Anticipated or actual date of approval of final report	Anticipated or actual date of Cabinet approval or presentation to Parliament
(13/0926)	Compliance Cost of Small Businesses	Service	2014 Genesis Analytics	SARS issues and the need to make significant changes to the original concept. All qualitative research is completed (individual interviews, tax practitioner and SMME focus groups). A tax practitioner survey has been undertaken, and the small business survey has been circulated by SARS. The two surveys are now closed, data analysis and report-writing is underway.		November 2014 Cabinet: January 2015
2013-8	Evaluation of Community Work Programme (CWP)	Cooperative Governance	1 July 2014. Southern Hemisphere	Evaluation was initially delayed due to corruption allegations in the Programme. The service provider started work on the evaluation in May 2014. The data is being analysed and the report is being drafted	November 2014	Cluster: January 2015 Cabinet: March 2015
2013-9 (13/0766)	Evaluation of Land Restitution Programme	Rural Development and Land Reform	28 June 2013 Genesis Analytics	Evaluation completed in February 2014. Management response received in May 2014. Improvement plan workshop held 18- 19 June. Still awaiting improvement plan which was due end July. First progress report on improvement plan due November 2014.	Approved 28 February 2014.	Cluster: September 2014 Cabinet: September 2014
2013-10 (13/0958)	Evaluation of Comprehensive Agricultural Support Programme (CASP)	Agriculture, Forestry and Fisheries	6 Sept 2013 Business Enterprises at University of Pretoria	Data collection completed in May 2014. Theory of change workshop held 21 May. Draft summary report received.	Final report to be approved on the 29 August of 2014	Cluster : Sept/Oct 2014 Cabinet : Sept/Oct 2014
2013-11	Evaluation of Upgrading of Informal Settlement	Human Settlements	27 March 2014 HSRC	The project is behind schedule. Challenges with data from provinces and plan are underway to clean the data up.	December 2014	Cluster: March 2015 Cabinet: April 2015
2013-12	Evaluation of Access to the City	Human Settlements	Not yet appointed	The evaluation is significantly delayed and stuck. Challenges in agreeing on conceptualisation of ToRs with DHS	August 2015	Cabinet: December 2015
2013-13	Evaluation of Provision of State Subsidised Housing (Assets)	Human Settlements	01 July 2014 University of Free State	The evaluation has experienced major delays owing to SLA problems. SLA has been signed and project is underway.	October 2014	Cabinet: February 2015

NEP/ Reference	Name of evaluation	Department(s) responsible for the programme being evaluated	Date of contract, Service Provider undertaking evaluation	Current stage	Anticipated or actual date of approval of final report	Anticipated or actual date of Cabinet approval or presentation to Parliament
2013-14 (13/1010)	Implementation Evaluation of the Outcomes System	DPME	8 January 2014 HSRC	Piloting of instruments scheduled for 21 – 31 July 2014. Letters to key informants have been prepared. It is envisaged that fieldwork will start on 7 August 2014.	December 2014	Cluster: February 2015 Cabinet: April 2015
2013-15 (13/0812)	Impact Assessment of the Micro Agricultural Financial Institution of SA (MAFISA)	Agriculture	5 August 2013 Business Enterprises - University of Pretoria	Data collection completed. Final report requires final revisions. Need to reconcile findings with expenditure review from National Treasury.	August 2014	Cluster: November 2014 Cabinet: January 2015
2014/15						
2014-1	Impact Evaluation of the Social Housing Programme (SHP)	DHS		The evaluation is currently stuck. Issues of scope and focus of evaluation still to be resolved with DHS. Draft ToRs were presented at steering committee meeting in December 2013 and little work has happened since. Numerous efforts to get this project back on the agenda have been unsuccessful.	November 2015	February 2016
2014-2 (13/1712)	Diagnostic Evaluation /Programme Audit for Violence Against Women and Children (VAWC)	DSD	17 July 2014 Impact Research International	Service provider appointed. Working on literature review and a research protocol.	March 2015	Cluster: April 2015 Cabinet: June 2015
2014-3	Diagnostic Review of the Social Sector Expanded Public Works Programme	DSD	Not signed yet EPRI (Economic Policy and Research Institute)	SP appointed. Substantial work planning for the Theory of Change workshop. Working on literature review.	March 2015	Cluster: April 2015 Cabinet: June 2015
2014-4	Design Evaluation of the Policy on Community Colleges (PCC)	DHET	Not yet signed SAIDE	Evaluation TORs approved by the Steering Committee. Bids were above budget and the evaluation was re-advertised April 2014. Service provider appointed and the inception report is approved	September 2014	Cluster: November 2014 Cabinet: January 2015
2014-5	Evaluation of the Indigenous	DST	Not yet appointed	Delay with Call For Proposals initially scheduled to be issued in June 2014.	March 2015	Cluster: April 2015

NEP/ Reference	Name of evaluation	Department(s) responsible for the programme being evaluated	Date of contract, Service Provider undertaking evaluation	Current stage	Anticipated or actual date of approval of final report	Anticipated or actual date of Cabinet approval or presentation to Parliament
	Knowledge Systems Policy (IKSP)			Evaluation is expected to kick off in August 2014.		Cabinet: June 2015
2014-6	Impact Evaluation of the Funza-Lushaka Bursary Scheme	DBE	11 August 2014 Joint Education Trust (JET)	Call for Proposals issued February 2014. Appointment of the service provider in April 2014. Work has commenced on the evaluation. The inception report has been approved, and the SLA is signed.	January 2015	Cluster: February 2015 Cabinet: April 2015
2014-7	Economic Evaluation of the Incremental Investment into the SAPS Forensic Services	SAPS	DNA Economics appointed on 31 July 2014 SLA not yet signed	Preferred Service Provider selected 16 April 2014. SAPS delayed in sending co-funding letter and only received 31 July 2014. Inception meeting planned for first week of August. Evaluation is underway.	May 2015	August 2015
2014-8	Implementation Evaluation of Management Performance Assessment Tool (MPAT)	DPME	3 July 2014 PDG	SLA signed. Workshop to review draft instruments, analysis plan and Theory of change 31 July. Piloting of instruments starting 4 August 2014.	December 2014	Cluster: February 2015 Cabinet: April 2015
2014-9	Implementation/ Impact Evaluation of Effectiveness of Environmental Governance in the Mining Sector	Environmental Affairs	21 July 2014 Genesis	The TORs have been approved and procurement happened. Co-funding letter delayed and received 15 July 2014. Theory of change workshop held 29 July 2014. Methodology workshop scheduled for 15 August 2014.	May 2015	Cluster: June 2015 Cabinet: August 2015
2014-10	Implementation Evaluation of the Ilima Letsema Programme	Agriculture, Forestry and Fisheries (DAFF), Rural Development and Land Reform (DRDLR)	Not yet signed	TORs produced in March 2014. Steering committee to approve the TOR August 2014.	March 2015	Cluster: April 2015 Cabinet: June 2015
2014-11 (procured by 3ie)	Impact evaluation of MAFISA (quantitative)	Agriculture, Forestry and Fisheries	UCT contract signed	Service provider to meet with the Steering Committee to work on the evaluation design in July. Questions about the future of MAFISA	3ie to confirm 2 year evaluation	Unknown at this stage as two year.

NEP/ Reference	Name of evaluation	Department(s) responsible for the programme being evaluated	Date of contract, Service Provider undertaking evaluation	Current stage	Anticipated or actual date of approval of final report	Anticipated or actual date of Cabinet approval or presentation to Parliament
				delaying taking forward.		
2014-12	Policy Evaluation of Small Farmer Support	Agriculture, Forestry and Fisheries /Rural Development and Land Reform		TORs produced in March 2014. Delays in finalising TORs. Comments received by DRDLR and procurement should start in August.	March 2015	Cluster: May 2015 Cabinet: July 2015
2014-13 (procured by 3ie)	Impact Evaluation of Land Restitution Programme	Rural Development and Land Reform	Not yet signed UCT	Service provider to meet with the Steering Committee to work on the evaluation design in July.	3ie to confirm 2 year evaluation	Unknown at this stage as two year.
2014-14	Implementation/ Impact Evaluation of Departmental Strategic Planning and APP Process	DPME		TOR has been received from National Treasury, and is being reviewed by DPME. TOR to be finalised in August and CFP will be end of August.	May 2015	Cluster: June 2015 Cabinet: August 2015
2014-15	Implementation/ Impact Evaluation of the National School Nutrition Programme	Department of Basic Education		Delayed from 2012/13 NEP. Cabinet requested undertaken 2014/15. TORs approved 27 May 2014. Delays in co-funding letter but now received from DBE and CFP will go out week of 18 August.	June 2015	Cluster: July 2015 Cabinet: September 2015

Process after an approved final report

Note that once the evaluation report is approved as factually correct and methodologically sound by the Evaluation Steering Committee, the DG of DPME writes officially to the relevant DGs requesting a management response on the evaluation report within one month, and that work should start on the Improvement Plan. After this month a presentation on the evaluation findings is made to the relevant cluster, and then on to Cabinet. Once Cabinet has approved a letter is written to the relevant portfolio committee indicating that the evaluation has completed and they may want the department to present on the findings. The Improvement Plan addressing the findings should be completed within a maximum of 4 months of the approval of the report by the Steering Committee.